|  |
| --- |
| **Institution**: *Enter Institution Name.* |
| **College**: *Enter College Name.* |
| **Department**: *Enter Department Name.* |
| **Program**: *Enter Program Name.* |
| **Report** **Date**: *Pick Report Date* |
| **Contact** **Information**: Name: *Click or tap here to enter text.*Position:  *Click or tap here to enter text.*Email:  *Click or tap here to enter text.*Mobile:  *Click or tap here to enter text.*  |

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# **Self-Study Report preparation guidelines:**

The report aims primarily to support the development of the Program’s performance. In order to achieve this purpose, the following points should be taken into account:

* The accuracy and credibility of the data and information are maintained throughout the report.
* Evaluation results of the indicators are provided with supporting evidence.
* Informal, vague, exaggerated, or subjective expressions are avoided, as well as those that are generally unnecessary or incorrect.
* Only relevant evidence and data that lead to informed conclusions are presented.
* Evaluation results are correlated with improvement priorities.
* elaboration on general description should be avoided. The focus should be directed to the main aspects.
* All evidence and proofs on which the self-study was based should be attached and uploaded to the Academic Accreditation Portal on the NCAAA-ETEC website.
* Do not attach files (photos, messages, emails, notes, questionnaires, memos) to the self-study report. These may be made available for consultation during the Program’s Review Visit.

# **Executive summary:**

This should include the overall result of the evaluation of each Standard, the most visible strengths, and the most significant improvements at the program level along with the operational recommendations.

**Overall Evaluation in Relation to Quality Standards:**

|  |  |  |
| --- | --- | --- |
| **No.** | **Standard** | **Overall Evaluation** |
|  | **Program Management and Quality Assurance** |  |
|  | **Teaching and Learning** |  |
|  | **Students** |  |
|  | **Teaching Staff** |  |
|  | **Learning Resources, Facilities, and Equipment** |  |
|  | **Research and Projects** |  |

**Strengths:**

* .........................................................

**Areas and priorities for Improvement:**

* .........................................................

**Action recommendations:**

* .........................................................

# **1. Program Profile**

## 1.1 Program Mission

|  |
| --- |
|  |

## 1.2 Program Goals

|  |
| --- |
|  |

## 1.3 A List of the Program Achievements, Awards, and Significant Accomplishments

|  |
| --- |
|  |

|  |  |
| --- | --- |
| 1.4 Total Credit Hours: | **( ............... )** |

## 1.5 Major Tracks/Pathways (if any)

|  |  |
| --- | --- |
| Major Tracks/Pathways | Credit Hours(For each track) |
|  |  |
|  |  |

## 1.6 Intermediate Exit Points/Awarded Degree (if any)

|  |  |
| --- | --- |
| Intermediate Exit Points/Awarded Degree | Credit Hours |
|  |  |
|  |  |

## 1.7 Branches Offering the Program

* .............................
* .............................

## 1.8 Program Statistical Data

1.8.1 Students Enrolment

| **Number of Students** | **Two Years Ago** | **Last Year** | **Current Year** | **Expected****Next Year** |
| --- | --- | --- | --- | --- |
| **Proposed Number of Enrolled Students** | Male |  |  |  |  |
| Female |  |  |  |  |
| **Total** |  |  |  |  |
| **Total number of Enrolled Students** | Male |  |  |  |  |
| Female |  |  |  |  |
| **Total** |  |  |  |  |
| **Number of Enrolled International Students** | Male |  |  |  |  |
| Female |  |  |  |  |
| **Total** |  |  |  |  |
| **Average Class Size** | Male |  |  |  |  |
| Female |  |  |  |  |
| **Total** |  |  |  |  |
| **Ratio of Students to Teaching Staff** | Male |  |  |  |  |
| Female |  |  |  |  |
| **Total** |  |  |  |  |

\*Insert a separate table for the main location and for each branch.

1.8.2 Classification of Students Based on Mode of Study (For Current year)

| **Classification** | **Number of Students** |
| --- | --- |
| **Saudi** | **Non-Saudi** | **Total** |
| Male | Female | Total | Male | Female | Total |
| **Mode of Study** | On Campus  |  |  |  |  |  |  |  |
| Distance Education |  |  |  |  |  |  |  |

1.8.3 Graduation Rate

|  |  |  |  |
| --- | --- | --- | --- |
| **Graduates** | **Three Years Ago** | **Two Years Ago** | **Last Year** |
| Number of Graduates |
| Male |  |  |  |
| Female |  |  |  |
| **Total** |  |  |  |
| Graduates’ Employment |
| Number of Employed Graduates |  |  |  |
| Ratio of Employed to Total Graduates |  |  |  |

1.8.4 Number of Teaching Staff

| **Teaching Staff** | **Saudi** | **Non-Saudi** | **Average Teaching Load For All Teaching Staff** |
| --- | --- | --- | --- |
| Male | Female | Total | Male | Female | Total | Male | Female | Total |
| **No. of** **Ph.D. Holders** | Professor |  |  |  |  |  |  |  |  |  |
| Associate Prof. |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |
| **Total** |  |  |  |  |  |  |  |  |  |

\*Insert a separate table for the main campus and each branch.

\*\*Attach a detailed list for teaching staff including the following (name, gender, nationality, degree, mode of study (on-campus, distance education), academic rank, general and specific specialty, institution graduated from, and list of current courses taught in the current academic year).

1.8.5 Classification of Teaching Staff According to Mode of Study

| **Teaching Staff** | **On-Campus**  | **Distance Education**  |
| --- | --- | --- |
| Full-time | Part-time | Full-time | Part-time |
| Number | FTE(full-time equivalent) | Number | FTE(full-time equivalent) |
| Male |  |  |  |  |  |  |
| Female |  |  |  |  |  |  |
| **Total** |  |  |  |  |  |  |

1.8.6 Overall Assessment of Program Statistical Data:

**Strengths:**

* .........................................................

**Areas and priorities for Improvement:**

* .........................................................

**Action recommendations:**

* .........................................................

# **2. Program Self-Study**

## 2.1 Benchmarking partners and selection criteria/reasons (internal/external)

|  |  |  |
| --- | --- | --- |
| **No.** | **Benchmarking partners** | **Selection criteria/reasons** |
|  |  |  |
|  |  |  |
|  |  |  |

## 2.2 Summary of KPIs and Benchmarks

A list of the KPIs that are used (including NCAAA required KPIs).

| **KPI****No.** | **KPI** | **KPI Results** |
| --- | --- | --- |
| **Actual** | **Target Benchmark** | **Internal Benchmark** | **External Benchmark** |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

**Important Note:**

Provide description and analysis for each KPI under the related Standard with a trend.

# **3. Evaluation in Relation to Quality Standards**

## Standard 1. Program Management and Quality Assurance

The program must have effective leadership that implements the institutional systems, policies and regulations. The program leadership must plan, implement, monitor, and activate quality assurance systems that achieve continuous development of program performance in a framework of integrity, transparency, fairness and within a supportive organizational climate.

| Levels of EvaluationElements of Evaluation | NA | **Not Satisfactory** | **Satisfactory** |
| --- | --- | --- | --- |
| Non-Compliance | Minimal Compliance | Substantial Compliance | Full Compliance |
| **1** | **2** | **3** | **4** |
| 1-1 | Program Management  |  |  |  |  |  |
| 1-1-1 | The program mission and its goals are consistent with the mission of the institution/college, and guide all its operations and activities. |  |  |  |  |  |
| 1-1-2 | **The program has the sufficient number of qualified staff to perform its administrative, professional and technical tasks, with defined tasks and authorities. \*** |  |  |  |  |  |
| 1-1-3 | The program provides an organizational climate and supportive academic environment. |  |  |  |  |  |
| 1-1-4 | The program management monitors the achievement of its goals and actions that are taken for improvement.  |  |  |  |  |  |
| 1-1-5 | The program management applies mechanisms ensuring integrity, fairness, and equality in all its academic and administrative practices, and between the male and female student sections and branches (if any). |  |  |  |  |  |
| 1-1-6 | The program builds on the views of professionals and experts in the program specialization, to contribute to its evaluation, development, and performance improvement.  |  |  |  |  |  |
| 1-1-7 | The program management provides reliable and publicly disclosed information to the community about the program description, performance, and achievements that suits the needs of the stakeholders. |  |  |  |  |  |
| 1-1-8  | **The program management is committed to activating the values of the scientific integrity, intellectual property rights, rules of ethical practices, and proper conduct in all academic, research, administrative, and service fields and activities. \*** |  |  |  |  |  |
| 1-1-9  | The program management applies the systems, regulations, and procedures that are approved by the institution/college, including those related to grievance, complaints, and disciplinary cases. |  |  |  |  |  |
| 1-2 | Program Quality Assurance  |  |  |  |  |  |
| 1-2-1  | The program management implements an effective quality assurance and management system that is consistent with the institution quality system. |  |  |  |  |  |
| 1-2-2  | **The program analyzes the key performance indicators and the evaluation data annually and its results to be used in planning, development, and decision-making processes. \*** |  |  |  |  |  |
| 1-2-3  | The program conducts a periodic, comprehensive evaluation and prepares plans for improvement; and follows up its implementation.  |  |  |  |  |  |
| **Overall Evaluation of the Standard** |
| Total Sum of Evaluation of Criteria(Total Sum of Points) |  |
| Number of Applicable Criteria |  |
| Average Evaluation of the Standard |  |
| **Overall Quality Rating of the Standard** |  |

\* Essential Criteria

**Comments on Results:**

Provide an analytical and evaluation report in this section about the results of each standard based on required data, evidence, and related KPIs. (Please link the analysis with the PLOs assessment contained in the Program Report for the last two years in addition to discussing the program's performance on each criterion).

* 1. **Program Management**

**1.2 Program Quality Assurance**

**Overall Evaluation for Quality of the Standard:**

**Strengths:**

* .........................................................

**Areas and priorities for Improvement:**

* .........................................................

**Action recommendations:**

* .........................................................

## Standard 2. Teaching and Learning

Learning outcomes at the program level must be precisely defined, consistent with the requirements of the National Qualifications Framework, and the labor market requirements. The teaching staff must implement diverse and effective teaching and learning strategies and assessment methods that are appropriate to the different learning outcomes. The extent of achievement of learning outcomes must be assessed through a variety of means and the results are used for continuous improvement.

| Levels of EvaluationElements of Evaluation | NA | **Not Satisfactory** | **Satisfactory** |
| --- | --- | --- | --- |
| Non-Compliance | Minimal Compliance | Substantial Compliance | Full Compliance |
| **1** | **2** | **3** | **4** |
| 2-1 | Learning Outcomes |  |  |  |  |  |
| 2-1-1 | The program identifies its intended learning outcomes that are consistent with its mission and the graduate attributes at the institutional level; which should be approved, publicly disclosed, and periodically reviewed. |  |  |  |  |  |
| 2-1-2  | **The learning outcomes are consistent with the requirements of the National Qualifications Framework, and labor market needs. \*** |  |  |  |  |  |
| 2-1-3  | The program identifies the learning outcomes for the different tracks (if any). |  |  |  |  |  |
| 2-1-4  | **The program applies appropriate mechanisms and tools for measuring the learning outcomes, and verifying their achievement according to specific performance levels and assessment plans. \*** |  |  |  |  |  |
| 2-1-5 | The Program implements a clear and approved teaching, learning and evaluation strategy that articulates its educational philosophy and ensures that the Program's intended learning outcomes are achieved. |  |  |  |  |  |
| 2-2 | Curriculum |  |  |  |  |  |
| 2-2-1  | **The curriculum design considers the fulfilling of the program goals and learning outcomes, and the educational, scientific, technical, and professional developments in the field of specialization; and should be periodically reviewed. \*** |  |  |  |  |  |
| 2-2-2  | **The study plan ensures the balance between the general and specialty requirements, and between theoretical and applied aspects; and it takes into account the sequencing and integration of the courses. \*** |  |  |  |  |  |
| 2-2-3  | The learning outcomes in the courses are aligned with the program learning outcomes (e.g., Matrix for the alignment of the learning outcomes of the courses with program learning outcomes). (If any) |  |  |  |  |  |
| 2-2-4  | **The program ensures a unified application of its study plan as well as the program and the course specifications offered at more than one location (sections of male and female students). \*** |  |  |  |  |  |
| 2-3 | Quality of Teaching and Students' Assessment |
| 2-3-1 | **The program monitors the commitment of the teaching staff to the learning and teaching strategies and assessment methods that are included in the program and course specifications by specific mechanisms. \*** |  |  |  |  |  |
| 2-3-2 | The variation of the teaching and learning strategies and assessment methods in the program based on its nature and level, and should be aligned with the learning outcomes of the program. |  |  |  |  |  |
| 2-3-3 | Provide the necessary training for the teaching staff on learning and teaching strategies and assessment methods that are identified in the program and course specifications, along with the effective use of modern and advanced technology; and their use is monitored. |  |  |  |  |  |
| 2-3-4 | At the beginning of each course, students are provided with comprehensive information about the course, including learning outcomes, teaching and learning strategies, and assessment methods and dates, as well as what is expected from them during the study of the course and feedback on their performance is provided for them.  |  |  |  |  |  |
| 2-3-5 | The program applies mechanisms to support and motivate excellence in teaching, and encourages creativity and innovation of the teaching staff. |  |  |  |  |  |
| 2-3-6 | The program implements clear and publicized procedures to verify the quality and validity of the assessment methods, and to ensure the level of student achievement. |  |  |  |  |  |
| 2-3-7 | **Effective procedures are used to control academic integrity at the program level to ensure that the works and assignments of students are from their own. \*** |  |  |  |  |  |
| **Overall Evaluation of the Standard** |
| Total Sum of Evaluation of Criteria(Total Sum of Points) |  |
| Number of Applicable Criteria |  |
| Average Evaluation of the Standard |  |
| **Overall Quality Rating of the Standard** |  |

\* Essential Criteria

**Comments on Results:**

Provide an analytical and evaluation report in this section about the results of each standard based on required data, evidence, and related KPIs. (Please link the analysis with the PLOs assessment contained in the Program Report for the last two years in addition to discussing the program's performance on each criterion).

**2-1 Learning Outcomes**

**2-2 Curriculum**

**2-3 Quality of Teaching and Students' Assessment**

**Overall Evaluation for Quality of the Standard:**

**Strengths:**

* .........................................................

**Areas and priorities for Improvement:**

* .........................................................

**Action recommendations:**

* .........................................................

## Standard 3. Students

The criteria and requirements of student admissions in the program must be clear and publicly disclosed, and must be applied fairly. The information about the program and the requirements for completion of the study must be available, and students must be informed about their rights and duties. The program must provide effective guidance and counseling services, and extracurricular and enriching activities to its students. The program must evaluate the quality of all services and activities offered to its students and improve them. The program must follow its graduates.

| Levels of EvaluationElements of Evaluation | NA | **Not Satisfactory** | **Satisfactory** |
| --- | --- | --- | --- |
| Non-Compliance | Minimal Compliance | Substantial Compliance | Full Compliance |
| **1** | **2** | **3** | **4** |
| 3-0-1 | The program applies approved and disclosed criteria and requirements for the admission, registration and graduation of students, the transition to another program and the equivalent of what students have previously learned, commensurate with the nature of the program and are applied fairly. |  |  |  |  |  |
| 3-0-2 | The program provides basic information to students, such as study requirements, services, and financial fees (if any), through various means.  |  |  |  |  |  |
| 3-0-3 | **Students are provided with effective academic, professional, psychological, and social guidance, and counseling services through qualified and sufficient staff. \*** |  |  |  |  |  |
| 3-0-4  | Mechanisms are applied to identify gifted, creative, talented, and underachieving students in the program, and appropriate programs are available to care for, motivate, and support each group of them. |  |  |  |  |  |
| 3-0-5  | The program implements an effective mechanism to communicate with its alumni and involve them in its events and activities, explore their views, and benefit from their expertise and support; and provides updated and comprehensive databases about them.  |  |  |  |  |  |
| 3-0-6  | **Effective mechanisms are applied to evaluate the adequacy and quality of services provided to students and measure their satisfaction with them; and the results are used for improvement. \*** |  |  |  |  |  |
| **Overall Evaluation of the Standard** |
| Total Sum of Evaluation of Criteria(Total Sum of Points) |  |
| Number of Applicable Criteria |  |
| Average Evaluation of the Standard |  |
| **Overall Quality Rating of the Standard** |  |

\* Essential Criteria

**Comments on Results:**

Provide an analytical and evaluation report in this section about the results of each standard based on required data, evidence, and related KPIs. (Please link the analysis with the PLOs assessment contained in the Program Report for the last two years in addition to discussing the program's performance on each criterion).

**Overall Evaluation for Quality of the Standard:**

**Strengths:**

* .........................................................

**Areas and priorities for Improvement:**

* .........................................................

**Action recommendations:**

* .........................................................

## Standard 4. Faculty

The program must have sufficient numbers of qualified teaching staff with the necessary competence and experience to carry out their responsibilities. The teaching staff must be aware of current academic and professional developments in their fields of specialization, participate in research and community service, and in improving the program and institutional performance. Teaching staff performance must be evaluated according to specific criteria, and the results of these evaluations must be used for development.

| Levels of EvaluationElements of Evaluation | NA | **Not Satisfactory** | **Satisfactory** |
| --- | --- | --- | --- |
| Non-Compliance | Minimal Compliance | Substantial Compliance | Full Compliance |
| **1** | **2** | **3** | **4** |
| 4-0-1  | **The program has an adequate number of faculty members at all campuses where it is offered and appropriate verification mechanisms are applied. \*** |  |  |  |  |  |
| 4-0-2  | The teaching and adjunct staff in the professional programs include some experienced and highly skilled professionals in the field of the program. |  |  |  |  |  |
| 4-0-3  | The teaching staff participate in academic, research and scientific production activities efficiently and regularly, and their participation in these activities is considered as one of the criteria for their evaluation and promotion. |  |  |  |  |  |
| 4-0-4  | Teaching staff participate in community partnership activities; and their participation in these activities is considered as one of the criteria for their evaluation and promotion. |  |  |  |  |  |
| 4-0-5  | Teaching staff participate in professional and academic development programs in accordance with a plan that meets their needs and contributes to the development of their performance. |  |  |  |  |  |
| 4-0-6  | The performance of the teaching staff is regularly assessed according to specific and published criteria; feedback is provided to them; and the results are used in improving the performance. |  |  |  |  |  |
| **Overall Evaluation of the Standard** |
| Total Sum of Evaluation of Criteria(Total Sum of Points) |  |
| Number of Applicable Criteria |  |
| Average Evaluation of the Standard |  |
| **Overall Quality Rating of the Standard** |  |

\* Essential Criteria

**Comments on Results:**

Provide an analytical and evaluation report in this section about the results of each standard based on required data, evidence, and related KPIs.

**Overall Evaluation for Quality of the Standard:**

**Strengths:**

* .........................................................

**Areas and priorities for Improvement:**

* .........................................................

**Action recommendations:**

* .........................................................

## Standard 5. Learning Resources, Facilities, and Equipment

Learning resources, facilities, and equipment must be adequate to meet the needs of the program and its courses; and must be available to all beneficiaries using an appropriate arrangement. Teaching staff and students must participate in identifying such resources based on their needs, and in assessing their effectiveness.

| Levels of EvaluationElements of Evaluation | NA | **Not Satisfactory** | **Satisfactory** |
| --- | --- | --- | --- |
| Non-Compliance | Minimal Compliance | Substantial Compliance | Full Compliance |
| **1** | **2** | **3** | **4** |
| 5-0-1  | The program ensure the adequacy and appropriateness of learning sources and services provided in accordance with its needs and student numbers, and updated them periodically. |  |  |  |  |  |
| 5-0-2  |  The teaching staff, students, and employee of the program have the appropriate orientation and technical training and support for the effective use of resources and means of learning. |  |  |  |  |  |
| 5-0-3  | **Safety, environmental conservation and hazardous waste disposal standards are applied efficiently and effectively, with all public and occupational health and safety requirements available in facilities and equipment, and educational and research activities. \*** |  |  |  |  |  |
| 5-0-4  | The program has the appropriate technologies, services, and environment for courses offered through distance or e-learning according to their own specific standards. |  |  |  |  |  |
| 5-0-5  | The program evaluates the effectiveness and efficiency of learning resources, facilities, and equipment of all types; and the results are used for improvement. |  |  |  |  |  |
| **Overall Evaluation of the Standard** |
| Total Sum of Evaluation of Criteria(Total Sum of Points) |  |
| Number of Applicable Criteria |  |
| Average Evaluation of the Standard |  |
| **Overall Quality Rating of the Standard** |  |

\* Essential Criteria

**Comments on Results:**

Provide an analytical and evaluation report in this section about the results of each standard based on required data, evidence, and related KPIs.

**Overall Evaluation for Quality of the Standard:**

**Strengths:**

* .........................................................

**Areas and priorities for Improvement:**

* .........................................................

**Action recommendations:**

* .........................................................

## Standard 6. Research and Projects

The program is committed to play a prominent role in the implementation of the Institutional Plan for Research, follow, and develop its research activity. The Program must have academic and logistical environment supportive of research, and develop research skills for its employees, examine their commitment to ethical principles of scientific research. The program must implement mechanisms to evaluate, develop, and improve these activities.

| Levels of EvaluationElements of Evaluation | NA | **Not Satisfactory** | **Satisfactory** |
| --- | --- | --- | --- |
| Non-Compliance | Minimal Compliance | Substantial Compliance | Full Compliance |
| **1** | **2** | **3** | **4** |
| 6-0-1  | **The program follows the rates of its research activity in line with its role in the institutional research plan according to clear and specific performance indicators, and works to develop its performance. \*** |  |  |  |  |  |
| 6-0-2  | The program identifies research priorities in line with the mission of the institution, national trends, and development plans. |  |  |  |  |  |
| 6-0-3  | Supportive and encouraging environment, financial support and equipment for research activities are available in the program. |  |  |  |  |  |
| 6-0-4  | The Program applies various mechanisms for the development of research and dissemination skills of its employees, exchanges experiences and research results among them, and develops and improves such mechanisms. |  |  |  |  |  |
| 6-0-5  | The program applies various mechanisms to generate funding of research activities from donors and investment entities. |  |  |  |  |  |
| 6-0-6  | Specific academic and administrative procedures for the approval of scientific thesis and research projects are applied in the program within an appropriate time frame. |  |  |  |  |  |
| 6-0-7 | The program has clear, publicized and available instructions and guidelines for the preparation and evaluation of research, thesis, and projects. |  |  |  |  |  |
| 6-0-8 | The program applies specific mechanisms to monitor the efficiency of academic supervision of thesis, research and projects, and such mechanisms are evaluated and developed. |  |  |  |  |  |
| 6-0-9 | The program monitors the fairness, objectivity, and credibility of research evaluation and discussion of scientific thesis and their approval. |  |  |  |  |  |
| 6-0-10 | The program verifies the originality of research, knowledge enrichment, and innovation in its research activities in accordance with the level of qualification and international standards. |  |  |  |  |  |
| 6-0-11 | **The program implements clear policies of ethics and regulations of research and verify the commitment of researchers to them according to appropriate mechanisms and develops them. \*** |  |  |  |  |  |
| **Overall Evaluation of the Standard** |
| Total Sum of Evaluation of Criteria(Total Sum of Points) |  |
| Number of Applicable Criteria |  |
| Average Evaluation of the Standard |  |
| **Overall Quality Rating of the Standard** |  |

\* Essential Criteria

**Comments on Results:**

Provide an analytical and evaluation report in this section about the results of each standard based on required data, evidence, and related KPIs.

**Overall Evaluation for Quality of the Standard:**

**Strengths:**

* .........................................................

**Areas and priorities for Improvement:**

* .........................................................

**Action recommendations:**

* .........................................................

# **4. Independent Evaluations (Optional)**

|  |
| --- |
| 4.1 Describe the process used to obtain an independent opinion on the self-evaluation |
|  |
| 4.2 List the recommendations and other matters raised by the independent evaluator(s) |
|  |
| 4.3 Provide a response report on recommendations and other matters raised by the independent evaluator(s) |
|  |

Attach the report(s) by independent evaluator(s).

# **5. Action Recommendations**

Action recommendations should be based on the priorities for improvement and other matters identified in the SSRP.

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| No. | ActionRecommendations | Person(s)/units Responsible | Timelines | ResourcesRequired |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |

# **6. Attachments**

1. Report(s) by independent evaluator(s) on the program self-evaluation (if any)
2. Other attachments that are attentively relevant to the SSRP.
3. No Attachment should be duplicated when cited more than once.