Kingdom of Saudi Arabia

Ministry of Higher Education

Imam Muhammad bin Saud Islamic University

THE STRATEGIC PLAN OF THE INSTITUTE OF THE HISTORY OF ARABIC AND ISLAMIC SCIENCES

1434/1435 – 1439/1440

2013/2014 – 2019-2020
IN THE NAME OF ALLAH, THE MOST GRACIOUS, THE MOST MERCIFUL.
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INTRODUCTION
Introduction

The establishment of the Institute of the History of Arabic and Islamic Sciences was pursuant to the objectives of Imam Muhammad bin Saud Islamic University and a fulfillment of its scientific, cultural and universal mission. In addition, the institute was established to emphasize the achievements of the Islamic civilization throughout its flourishing eras serving man and science. Also, it was established to present Muslims' achievements and scientific gains which had an obvious impact on the enrichment of human civilization and became a basis for modern scientific progress in various fields of science. Moreover, the institute was established to recognize the contributions of the Islamic civilization in forming the modern civilization. Finally, it was established to publicize and distinguish the achievements of Muslim Scholars in various fields for the future generations.

The existence of a specialized institute for the history of Arabic and Islamic Science in this University manifests the current development and evolution of knowledge in this field. It also contributes to the consolidation of the civilized message of Islam in Saudi Arabia, as stipulated in Article 29 of The Basic Law of Governance: (The State shall patronize sciences, letters and culture.
It shall encourage scientific research, protect the Islamic and Arab heritage, and contribute towards Arab, Islamic and human civilization.). Furthermore, the Institute emphasizes the mission of the University in support of achieving leadership at national, regional and international levels.
ANALYSIS OF THE INTERNAL AND EXTERNAL ENVIRONMENT
INTERNAL ENVIRONMENTAL ANALYSIS:

By analyzing the current situation of the internal environment, it is evident that Imam Muhammad bin Saud Islamic University has the key element to embrace and develop the Institute of the History of Arabic and Islamic Sciences. This is due to the University's leading position in the world and its accumulated experience of education, science and research in the field of History of Arabic and Islamic Sciences. Furthermore, the availability of human capacities and excellent research and scientific capabilities in the field, as well as the availability of potential financial support to fund research projects and specialized scientific studies.

EXTERNAL ENVIRONMENTAL ANALYSIS:

By analyzing the current situation of the external environment, it is evident that there are no local competitors. In addition, there are very few numbers of international and regional research centers and institutes specialized in this area, allowing ample opportunities for the success of the Institute of History of Arabic and Islamic Sciences and its advancement and prosperity on local, regional and international levels.
THE REQUIREMENTS OF THE STRATEGIC OBJECTIVES
To raise the efficiency of the institutional performance to improve the competitive position of the Institute:

After analyzing the current situation, the gap analysis identified the following requirements:

1- To build the organizational structure of the Institute.
2- To create a headquarter for the Institute with integrated facilities and services.
3- To recruit competent consultant, administrative and technical staff.
4- To develop an execution plan for the Institute.

To apply quality standards:

By analyzing the current situation, the gap was analyzed and the following needs were specified:

1- To set up a work plan to ensure a comprehensive quality for the Institute of the History of Arabic and Islamic Sciences.
2- To establish a development and quality assurance unit.

3- To hold seminars with the attendance of the Heads of the institute, officials and employees of the quality unit to set up plans that will raise the capacity and efficiency of the Institute the History of Arabic and Islamic Sciences in the institutional and efficiency evaluation.

**TO SUPPORT AND INVEST IN SCIENTIFIC RESEARCH TO SERVE THE ARABIC AND ISLAMIC SCIENCES:**

By analyzing the current situation, the gap was analyzed and the following needs were specified:

1- To establish a research unit in the field of the History of Arabic and Islamic Sciences through studying the effect of theoretical and practical studies.

2- To set up detailed plans for scientific research to serve the History of Arabic and Islamic Sciences.
3- To publish an internationally recognized online journal of the Institute of the History of Arabic and Islamic Sciences.
THE VISION AND MISSION
THE VISION:

To reach a pioneering position in regard of the achievements of the Islamic civilization. The institute will objectively and systematically contribute to the field of the History of Arabic and Islamic Sciences and achieve the objectives of the University.

THE MISSION:

The institute of the History of Arabic and Islamic Sciences is an institute of science and research concerned with the history of Arabic and Islamic sciences. It offers specialized research and studies according to the international mission of the University. It also highlights the interests of Muslims and Arabs and their leading role in building the human civilization.
THE STRATEGIC OBJECTIVES
The Strategic Objectives:

In light of the vision and mission of the institute, a set of strategic objectives were defined for the upcoming five years as well as the methods of implementation. The objectives are categorized into eight main categories:

1- Existing Institutions

Developing the institutional infrastructure for scientific research and community service in the field of the historical of Arabic and Islamic sciences in the university.

2- Human Resources:

Improving research skills and scientific experience of the University faculty members in the field of the history of Arabic and Islamic sciences.
2- Scientific Publication and Production:

Increasing the rates of scientific publication and production in the field of the history of Arabic and Islamic sciences inside and outside the University.

3- Consultation and Training:

Offering scientific consultations and organizing training courses for educational institutions, scientific associations and specialists in the history of Arabic and Islamic sciences.

4- Scientific Meetings and International Exhibitions:

Holding specialized symposiums, conferences and seminars as well as opening international introductory exhibitions and museums.
5- Multimedia and Educational Aspects:

Highlighting the contributions of Arabs and Muslims and their role in building the human civilization as well as educating the younger generation and public about Arab and Muslim intellectual figures.

6- International Communication and Knowledge Exchange:

Introducing Arab and Muslim intellectual figures to the world and effectively contribution in building different theoretical and practical fields of the human civilization.

7- Funding:

Increasing the institute sources of financing from the University budget as well as other external sources.
METHODS OF ACHIEVING STRATEGIC OBJECTIVES
Delivery Mechanism of the Strategic Objectives:

The mechanisms of achieving the strategic objectives of the plan during the upcoming 5 years have been put into practical programs and objectives, while noting that some of these mechanisms may contribute to achieve more than one strategic plan at the same time.

The First Strategic Objective:

To improve the institutional structure of scientific research and community service in the field of history of Arabic and Islamic sciences at the University.

Mechanisms of Achieving this Objective:

1- To coordinate the roles of the main and supporting units of scientific research and community service in the field of history of Arabic and Islamic sciences at the University.

2- To support and provide the institute with qualified academic staff.

3- To establish a research chair in the history of Arabic and Islamic sciences.
4- To encourage joint research projects and scientific studies among the scientific departments in the University.

5- To work objectively and systematically on rewriting the history of science in the Arabic and Islamic world.

6- To write scientific studies in the field of history of Arabic and Islamic sciences.

7- To activate cooperation programs with distinct international and national research centers and universities.

**THE SECOND STRATEGIC OBJECTIVE:**

To improve research skills and scientific experience of the faculty members of the University in the field history of Arabic and Islamic sciences.

**Mechanisms of Achieving this Objective:**

1- To activate the visiting professor program.
2- To encourage faculty members to take sabbatical leaves.

3- To start training courses to develop research skills in the field of the history of Arabic and Islamic sciences.

4- To motivate faculty members to participate in conferences, symposiums, seminars and specialized training courses.

**THE THIRD STRATEGIC OBJECTIVE:**

To Increase the scientific production and publication in the field of the history of Arabic and Islamic science inside and outside the University.

**Mechanisms of Achieving this Objective:**

1- To encourage joint research projects between faculty members.

2- To encourage institutional research projects.

3- To publish a specialized scientific journal.
4- To show interest in publishing research and books that highlight the effect of Muslim and Arab scientists in building the human civilization.

5- To study the mechanism of science development in the Arabic and Islamic civilization in the fields of practical, medical and basic sciences.

6- To speed up the process of scientific research publishing and presenting motivational awards and gifts for researchers and writers.

**THE FOURTH STRATEGIC OBJECTIVE:**

To provide scientific consultation and organize training courses about the history of Arabic and Islamic sciences for educational organizations, scientific agencies and specialists.
Mechanisms of Achieving this Objective:

1- To build special scientific relations between the institute and a large number of specialists, research centers, universities and specialized agencies.

2- To organize national and international specialized training courses about the history of Arabic and Islamic sciences.

3- To cooperate with scientific departments, specialized research centers, institutions and associations in organizing training courses and scientific lectures.

THE FIFTH STRATEGIC OBJECTIVE:

To hold specialized symposiums, conferences and seminars as well as opening museums and international introductory exhibitions.
Mechanisms of Achieving this Objective:

1- To establish a museum inside the university concerned with the history of Arabic and Islamic sciences. This museum presents the civilization and scientific history of Muslims throughout different centuries and collects all the original and manufactured objects, maps and manuscripts related to that history.

2- To collect specialized manuscripts to be represented by modern display methods to researchers and experts.

3- To hold national and international specialized conferences, symposiums and workshops to which researchers and specialized scientists in the history of science are invited from all over the world.

4- To facilitate the procedures of holding conferences, symposiums and workshops and organize them inside the University.
5- To organize exhibitions both locally and internationally that are concerned with introducing Muslims achievements in the field of applied science.

6- To cooperate with scientific departments, specialized associations, institutions and research centers in organizing exhibitions as well as holding international conferences and symposiums.

**THE SIXTH STRATEGIC OBJECTIVE:**

To highlight the contributions of Arabs and Muslims and their roles in building human civilization and educate the public and younger generation about Arab and Muslim intellectual figures.

**Mechanisms of Achieving this Objective:**

1- To cooperate with the Ministry of Education and the University Agency for Scientific Institutions to include in the curriculum the contributions and roles of Arab and Muslim scientists in building human civilization.
2- To educate the younger generation about Arab and Muslim intellectual figures and highlight their innovative views and works in different scientific and practical fields.

3- To implant the achievements of Arab and Muslim scientists in the minds of the younger generation, so it motivates them to research and study.

4- To cooperate with the Ministry of Education and the University Agency for Scientific Institutions in holding specialized educational lectures.

5- To cooperate with the Ministry of Information and the local and international media to state the contributions and roles of Arab and Muslim scientists in building human civilization.

6- To prepare specialized multimedia programs to educate younger generation and the public about Arabs and Muslims prominent figures, to be displayed in different media forms.

7- To reveal the contributions of Arabs and Muslims and their outstanding scientific creativity and acknowledge their contributions to human civilization.

To sign bilateral agreements with some multimedia and educational organizations.
THE SEVENTH STRATEGIC OBJECTIVE:

To Present the true image of Muslims and Arabs who effectively contributed in building different theoretical and practical fields of human civilization as well as introducing Islamic and Arabic intellectual figures to the world.

Methods of Achieving this Objective:

1- To translate specialized scientific studies and research.
2- To establish specialized research chairs in a number of prominent international universities.
3- To publish a specialized scientific journal in English, French and Spanish or translate the published journal from Arabic into those languages.
4- To hold international specialized conferences and symposiums with an introductory exhibit on the sidelines.
5- To make use of the international facilities of the university and cooperate with the deanship of the institutes abroad in order to achieve the goals of this institute.
6- To introduce Islamic and Arabic intellectual figures to the world and show their innovative views and works in different theoretical and practical fields.

7- To uncover the contributions of Arabs and Muslims and their amazing scientific creativity and highlight their contributions to human civilization.

8- To draw attention to the role of Muslims in building human civilization; a role that was played by Muslims who are raised according to the Holy Quran, learned from the Sunnah of the prophet Muhammad peace be upon him and lived under the protection of the freedom of thought granted by the Islamic law.

9- To activate the cooperation program with prominent international universities and distinct international research centers.
THE EIGHTH STRATEGIC OBJECTIVE:

To increase the sources of financing of the institute from the university budget as well as other external sources.

Methods of Achieving this Objective:

1- To develop a program for funding research project, community service, knowledge exchange and international communication.

2- To increase the percentage that is allocated to scientific research in the institution budget.

3- To activate the program of scholarships and research grants for the postgraduate students.

4- To work in partnership with the private sector to fund research projects and chairs.

5- To work in partnership with the private sector to sponsor scientific conferences and symposiums as well as specialized training courses.
OPPORTUNITIES AND CHALLENGES
Opportunities and Challenges:

The following opportunities are the most significant for the Institute, in light of the analysis of the internal and external environment, and according to the formulation of the vision and mission as well as the order of strategic objectives and implementation mechanisms.

1- To contribute to the consolidation of the civilizational message Of Islam in Saudi Arabia, as stipulated in article 29 of the basic law of governance.

2- To emphasize the cultural, scientific and universal mission of the university in support of achieving leadership at national, regional and international levels.

3- To guide the policy of the Ministry of Higher Education and the University towards greater support for scientific research, community service, exchange of knowledge and international communication in the field of the history of Islamic and Arabic sciences.

4- To offer joint-projects and research for convergent disciplines at the university as well as specialized studies in the field of the history of Islamic and Arabic Sciences.
5- To aim to be a starting point and a point of contact with scientific and applied colleges, especially between the departments of science, medicine and engineering, as well as other department specializing in languages, history and economy ... etc.

6- To create a scientific library in the history of science and scientific thought in general, and in the history of science and scientific thought in the Islamic civilization where it contains special section for manuscripts.

7- To reveal the contributions of Arabs and Muslims, and their achievements of outstanding scientific creativity and acknowledge their role in the human civilization.

8- To create a specialized scientific database.

9- To issue a specialized scientific journal in several languages, and publish research and literature which highlight the impact of Arab and Muslim Scholars in building human civilization.
10- To establish a museum dedicated to the scientific and cultural history of Muslims in various eras, and collect all related manuscripts, maps, original and manufactured models and figures.

11- To utilize the university's capacity, position and excellent facilities in hosting internal and external conferences, symposiums and exhibitions.

12- To create a series of documentary films in collaboration with concerned media in order to highlight the role of Muslims in the development of knowledge, human thought and in the discovery of the new scientific approach in dealing with the science.

13- To benefit from the university's accumulated experience of education, science and research in providing specialized consultations and training courses.

14- To sign bilateral agreements with international research centers as well as scientific, educational and information institutions.
15- To communicate with the private sector to fund research projects, and to support the activities of the institute.

16- To establish specialized research chairs (locally and internationally).

17- To create a specialized scientific society for the history of Arabic and Islamic sciences.

18- To form an international committee to lead the institute, and its role is to monitor the development of the institute and the level of scientific production, suggest new research projects, and monitor their execution. The commission shall consist of a limited number of professors internationally known for their leadership from various schools of thought and different nationalities.

It should be noted that one of the most imposing challenges that may face the institute are the following:

1- The skeptical attitude of some government and private agencies against the role of scientific research in problem solving and product development.
2- Reluctance of the private sector in funding research projects and community services.

3- Individualism in conducting research and scientific studies, and the scarcity of institutional research and joint scientific studies.

4- Lack of participation of faculty members in scientific publications and specialized conferences and symposiums.
THE MAIN ACTIVITIES OF THE INSTITUTE
The Main Activities of the Institute

The Institute of the History of Arabic and Islamic Sciences is working to achieve its goals through the following tasks and activities:

1- To acknowledge the role of Muslims in building human civilization through Muslims who has been raised according to Quran, Sunnah and the intellectual freedom granted by Islam.

2- To demonstrate the authentic image of Arabs and Muslims and their effective role in building human civilization in its various theoretical and practical fields.

3- To establish a specialized scientific library which contains a specialized section for manuscripts.

4- To establish a specialized scientific database.

5- To conduct theoretical research and studies related to the institute area of interest.

6- To support specialized scientific knowledge through authorship and translation by presenting motivational awards and gifts for authors.
7- To attract visiting professors and support scientific communication for faculty members.
8- To attract outstanding postgraduate students and offer them postgraduate scholarships.
9- To plan and execute specialized training programs.
10- To provide specialized consulting services.
11- To publish a scientific journal concerned with the history of Arabic and Islamic sciences.
12- To organize international events and specialized scientific programs such as, symposiums, seminars and panel discussions.
13- To establish an annual international specialized exhibition introducing the achievements of Muslims in the field of applied sciences.
14- To prepare specialized programs to be disseminated via specialized media.
15- To establish a specialized museum that is concerned with the history of Arabic and Islamic sciences and highlights its positive influence on human civilization.
16- To support the specialized museum dedicated to the scientific and cultural history of Muslims in various eras, and collect all related manuscripts, maps, original and manufactured models and figures.

17- To create and translate a specialized website to the most important languages, in order to document scientific research and studies as well as media programs.

18- To establish a scientific association specialized in the history of Arabic and Islamic sciences.
THE PARTNERS OF THE INSTITUTE
The Success of the institute, by Allah's will, will promote strong partnerships with contributors and beneficiaries in the Institutes area of interest, which includes the following:

**First: Specialized Institutes**

1- Institute of the History of the Arabic and Islamic Sciences in Frankfort, Germany.

2- Institute of Arab Scientific Heritage at the University of Aleppo, Syria.

**Second: Research Centers, Institutes and Specialized Libraries**

1- Prince Sultan Library for Science and knowledge, Al Imam Mohammad Ibn Saud Islamic University.

2- Institute of Arabic Manuscripts at the Arab League Educational, Cultural and Scientific Organization

3- Institute of Scientific Research and Revival of Islamic Heritage at Umm Al –Qura University

4- Juma al Majid Heritage and Cultural Center
5- Alshekh Sultan AlQasemi Center.

6- Ibn Al- Banna' Al-Marrakushi Center for Studies and Research in the History of Islamic Sciences and Civilization, Rabat, Morocco.

7- Research Center for Islamic History, Art and Culture, Istanbul, Turkey.

8- Iraqi Museum.

9- Leiden University Library - Netherlands.

10- Alexandria Library

**THIRD: SCIENTIFIC ASSOCIATIONS AND DEPARTMENTS:**

1- Departments of history and culture in Saudi and International Universities

2- Departments of Islamic and Judicial Sciences

3- Saudi Historical Society
Fourth: Related Government Authorities

1- Saudi Universities
2- King Abdulaziz Foundation for Research and Archives
3- King Abdulaziz Public Library
4- Saudi Commission for Tourism and Antiquities
5- The National Museum
6- National Festival for Heritage and Culture (Janadriah)

Fifth: Private Sectors

1- King Faisal Center for Research and Islamic Studies
2- Private centers and museums such as (Saud Al-Babtain Charitable Center for Heritage and Culture).
3- Information technology and Arabic and Islamic programs production companies.
**Sixth: Education and Media Institutions**

1- Ministry of Education

2- Ministry of Culture and Information

3- Private education and media institutions
THE OPERATIONAL PLAN
**The Operational Plan:**

The mechanisms of achieving the strategic objectives has been put into five operational plans. These plans identify the main tasks, responsible parties, assignees, the implementation priority, in addition to the requirements to accomplish these tasks and the performance indicators. The operational plan consists of several projects which contain ongoing programs to be implanted within a specific time.

<table>
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<tr>
<th>Objectives</th>
<th>Programs</th>
<th>Execution Duration</th>
<th>Requirements</th>
<th>Responsible Parties</th>
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</thead>
<tbody>
<tr>
<td>Preparing the strategic plan for the Institute</td>
<td>Shawal</td>
<td>Dhul-Qidah, Dhu al-Hijjah</td>
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<td>Main, Supporting</td>
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<td>Finding appropriate headquarters for the institute and the museum(suitable for Islamic architecture)</td>
<td>Muharram, Sefar, Rabi' al-Awwal, Rabi' al-Thani, Jumada al-Thani, Rajab, Shaban, Ramdan</td>
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<td>Providing the necessary number of employees for the Institute</td>
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<td>Programs</td>
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<tr>
<td>Shawal</td>
<td>Dhu al-Qi'dah</td>
<td>Dhu al-Hijjah</td>
<td>Muḥarram</td>
<td>Safar</td>
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<td>Creating a database that contains a group of advisors and experts from inside and outside the university.</td>
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<td>Main</td>
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REGULAR AND ONGOING PROJECTS
## Regular and Ongoing Projects:

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<td>Creating a specialized scientific database</td>
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<td>Establishing a scientific library that contains a special section for manuscripts</td>
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<td>Collecting and presenting specialized manuscripts to researchers and specialists according to modern methods</td>
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<td>Publishing specialized scientific research and studies</td>
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<td>Publishing a specialized scientific journal</td>
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<td>Producing a series of specialized documentary films</td>
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<td>Supervising the museum and providing it with manuscripts, maps, original and manufactured models and figures.</td>
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<td>Updating the Institute's website and uploading all scientific research and studies and programs as well as translating them into other languages.</td>
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1. Shawal
2. Dhu al-Qi'dah
3. Dhu al-Hijjah
4. Muharram
5. Safar
6. Rab'i al-awwal
7. Rab'i al-thani
8. Jumada al-awwal
9. Jumada al-Thani
10. Rajab
11. Shaban
12. Ramdan

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<th>Requirements</th>
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